



July 7, 2025

To Whom It May Concern,

My name is Glenn Boornazian, and I am an architectural conservator and President of both Integrated Conservation Resources, Inc. (ICR) and Integrated Conservation Contracting, Inc.(ICC). My companies specialize in the design and implementation of architectural conservation and stabilization programs for historic buildings and monuments; we work on both national and international levels. Since founding my business in 1987, I have been privileged to work on several iconic national historic sites, to name a few, the United States Capitol, the Guggenheim Museum, the Brooklyn Bridge, Grand Central Terminal, and the buildings comprising the United Nations Headquarters. Internationally, I have collaborated with UNESCO and the World Monuments Fund on the ancient city of Angkor in Cambodia, and ICR is currently working on the Angelicum in Rome, Italy—a large complex of historic structures dating back to the 12th century. Furthermore, I have had the honor of contributing to numerous preservation efforts right here on the historic Island of Nantucket.

As a professional in the field of architectural conservation, I write to express my strong opposition to the proposal to demolish 10 New Whale Street. I firmly believe that this building is far from being beyond salvation and that a carefully designed architectural conservation program would ensure its responsible conservation and stabilization. While implementing this work will require time and financial investment, this necessity stems directly from the current management's significant deficiencies in responsible care and maintenance. Colleagues in my field and I have successfully tackled far more challenging projects.

Having looked at the building and carefully examined John Wathne, PE, President of Structures North Consulting Engineers, Inc.'s report dated May 27, 2025, I am struck by the fact that the conditions described by Wathne are primarily the result of prolonged neglect by the current owner. If the building had been maintained responsibly, it would be in markedly better condition today—a situation commonly referred to as demolition by neglect.

Moreover, Wathne's assessments seem to be based on a brief, one-day evaluation, lacking the in-depth calculations, analysis, or field testing required for an accurate assessment. Conducting thorough tests is crucial to determine the feasible options for treatment and defining potential cost options. Even when replacement becomes necessary, restoring such buildings with carefully selected or custom manufactured bricks that match the original in color, texture, and physical properties is entirely possible. In fact, we are currently completing a similar project

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on the North Wall of the Hadwen and Barney Candle Factory, owned by the Nantucket Historical Association.

Wathne himself outlines numerous methods for restoring the structure, which could be highly successful with appropriate conservation goals. The reluctance to pursue these methods seems rooted in financial considerations rather than technical infeasibility.

This building can and should be stabilized and restored to preserve its historic authenticity for future generations. This process involves assessing the building conditions, prioritizing necessary repairs, and designing solutions that are both aesthetically aligned with the original design and structurally compatible with the historic architectural materials. Such endeavors are routinely and successfully undertaken in similar projects. Numerous options can be considered to control costs.

I am confident that an informed discussion and/or site visit with John Wathne would reveal a mutual understanding that restoration is both viable and valuable.

Thank you for considering these points. I urge you to preserve this historic building.

Sincerely,



Glenn Boornazian
President
Principal Architectural Conservator
Integrated Conservation Resources, Inc.
Integrate Conservation Contracting, Inc.